

Budget-In-Brief

2011-13 Financial Plan

The purpose of this budget-in-brief is to summarize the City's 2011-13 Financial Plan and 2011-12 Budget. If you have any questions about the City's budget or would like a complete copy of the Financial Plan, please call us at 781-7125 or visit our web site at www.slocity.org.

Purpose of the City's Two-Year Financial Plan

The fundamental purpose of the City's Financial Plan is to link what we want to accomplish for the community with the resources necessary to do so. Our two-year Financial Plan process does this by: clearly setting major City goals and other important objectives; establishing reasonable timeframes and organizational responsibility for achieving them; and then allocating the resources required for implementation.

While appropriations are still made annually under this two-year process, the Financial Plan is the foundation for preparing the budget in the second year.

Major City Goals

Linking important objectives with necessary resources requires a process that identifies key goals at the very beginning of budget preparation. Setting goals and priorities should drive the budget process, not follow it.

For this reason, the City began the 2011-13 Financial Plan process with a series of in-depth workshops where Council members set and prioritized goals for the next two years.

For 2011-13, the Council identified four Major City Goals:

- **Economic Development**
- **Preservation of Essential Services and Fiscal Health**
- **Neighborhood Wellness**
- **Traffic Congestion Relief**

Financial Highlights

The total appropriations for 2011-12 are \$99.8 million summarized as follows:

	Governmental Funds	Enterprise Funds	Total
Operating Programs	51,653,900	28,979,400	80,633,300
CIP	5,099,200	4,340,500	9,439,700
Debt Service	2,705,200	7,071,500	9,776,700
Total	\$59,458,300	\$40,391,400	\$99,849,700

Appropriations for operating programs—day-to-day delivery of services—total \$80.6 million for 2011-12 as summarized below:

	Governmental Funds	Enterprise Funds	Total
Public Safety	25,090,000		25,090,000
Public Utilities		20,442,200	20,442,200
Transportation	3,169,700	4,674,900	7,844,600
Leisure, Cultural & Social Services	7,130,500		7,130,500
Community Development	7,729,300		7,729,300
General Government	8,534,400	3,862,300	12,396,700
Total	\$51,653,900	\$28,979,400	\$80,633,300

General Fiscal Environment

The City continues to experience economic challenges and without corrective action, faced a \$4.4 million annual budget gap. Revenue enhancements, operating budget reductions, operational efficiencies and employee concessions will each play a role in balancing the 2011-13 Financial Plan as we align the City's delivery of services with our ongoing revenue base over the long term.

General Fund Operating Budget Reductions

Operating budget reductions affect all departments and levels of the organization. Organization-wide, these reductions included staffing cuts of 13.7 full-time equivalent employees, of which 10.25 were regular positions.

BUDGET FACTS

BUDGET REDUCTION SUMMARY BY DEPARTMENT

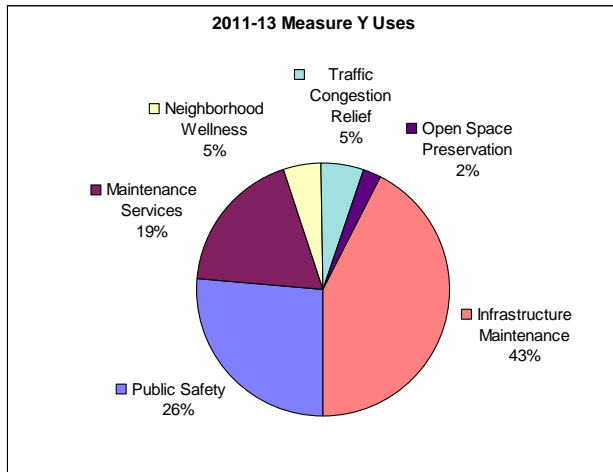
	Temp Staffing	Regular Staffing	Annual Savings	
			2011-12	2012-13
Administration	(0.23)	1.00	158,700	188,000
City Attorney				
Comm. Dev.		1.00	109,000	109,300
Fire		1.25	170,500	212,400
Finance & IT	0.48		182,500	137,800
Human Resources	0.40		65,400	65,400
Parks & Rec.	1.33	1.00	190,400	190,700
Police		4.00	467,100	578,100
Public Works	1.44	2.00	469,000	474,900
Total	3.42	10.25	1,812,600	1,956,600

Use of Measure Y Revenues

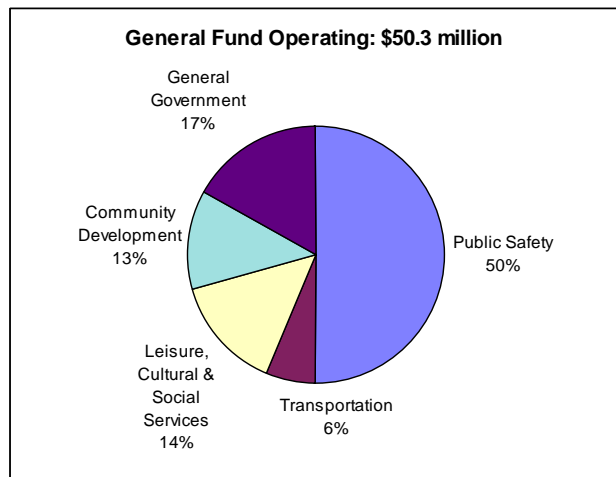
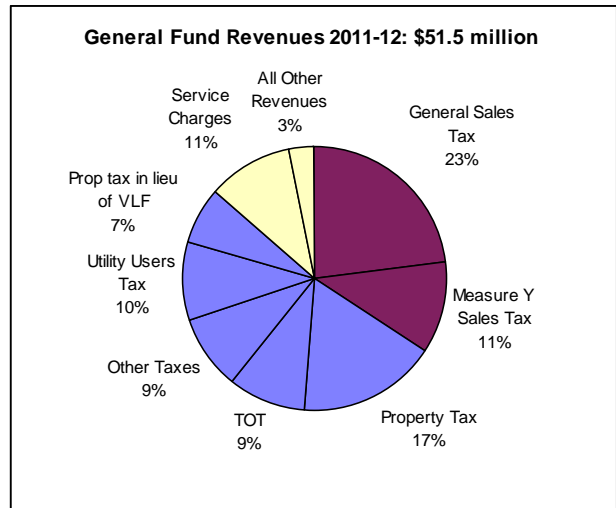
In 2011-12, Measure Y is expected to generate approximately \$5.7 million in revenues. These revenues continue to play an important part in providing valued services and capital improvement projects to the community which are closely associated with the Major City Goals.

As reflected below, over 43% of Measure Y revenues will be devoted to **maintaining the City's infrastructure**.

Approximately 26% of the Measure Y revenues will be used for **Public Safety** services.



Budget Highlights



Authorized Regular Positions by Department 2011-12

Administration	9.3
City Attorney	3.0
Human Resources	5.0
Finance & Information Technology	22.0
Community Development	22.3
Parks & Recreation	16.0
Public Works	75.8
Utilities	63.8
Police	83.5
Fire	51.8
Total	352.5